




FOUR SEASONS
HOTEL
LONDON AT TEN TRINITY SQUARE

Gender Pay Gap Report 2020

Four Seasons Hotel London at Ten Trinity Square

Introduction

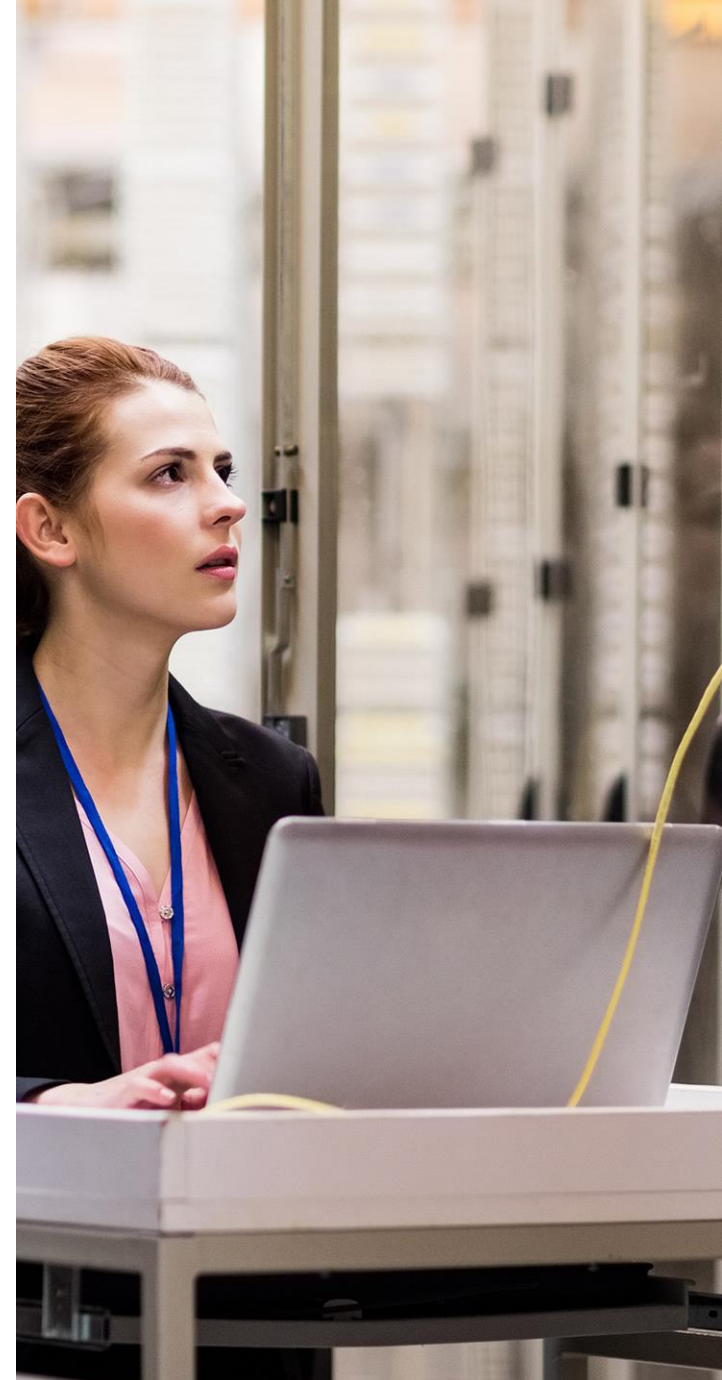
In April 2017, the UK government introduced a new Gender Pay Gap reporting requirement for employers with 250 or more relevant employees. Employers are required to publish gender pay gap information by April 2021, based on data from April 2020. Although Four Seasons Hotel London at Ten Trinity Square identifies all genders, including biological sex, sex-based social structures and gender identity, for this report, gender is characterized by female and male, in line with the Equality Act 2010.

The Gender Pay Gap is different to Equal Pay

The Gender Pay Gap measures the difference in hourly pay between men and women, however Equal Pay measures what women and men are paid for doing the same work or similar work of equal value.

As a result, where there are fewer women in senior positions, this will result in a gender pay gap even where those women are being paid more than their male equivalents.

This report has been prepared in line with the Equality Act 2010 (Gender Pay Gap Information) Regulations 2017 and Equality Act 2010 (Specific Duties and Public Authorities) Regulations 2017.



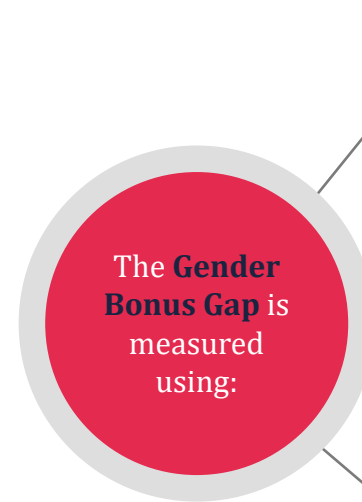
How is the Gender Pay Gap calculated?

The difference between the **mean** hourly pay rates of men and women



The difference between the **median** hourly pay rates of men and women. The median is the middle value when all the values are ranged from highest to lowest

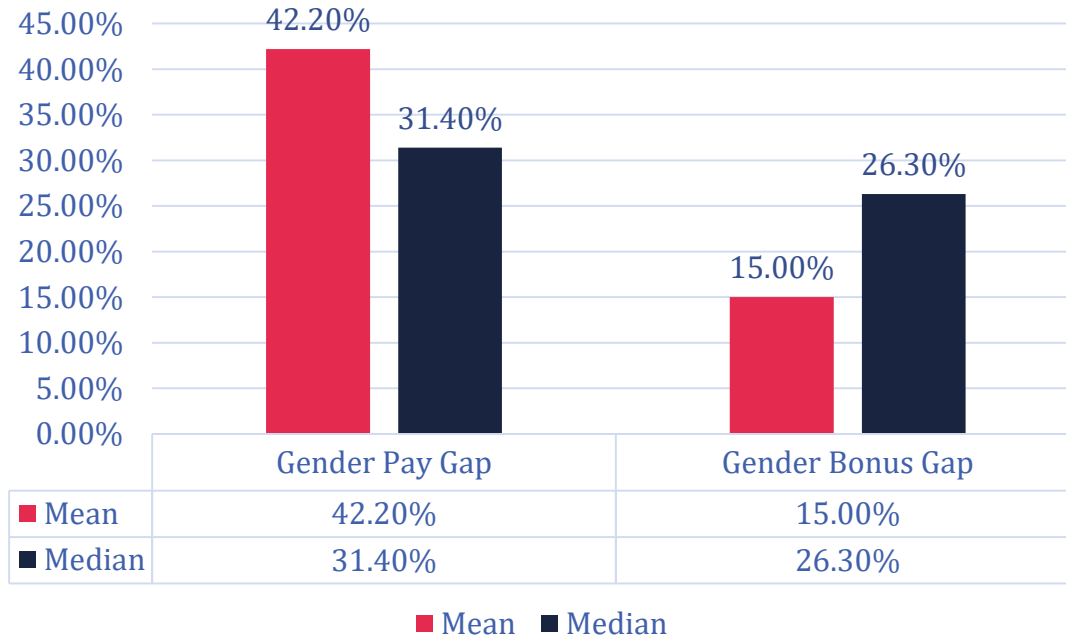
The difference between the **mean** bonus paid to men and women



The difference between the **median** bonus paid to men and women

Gender Pay Gap and Gender Bonus Gap

Gender Pay Gap and Gender Bonus Gap



The proportion of **male** employees receiving a bonus is **95.2%**

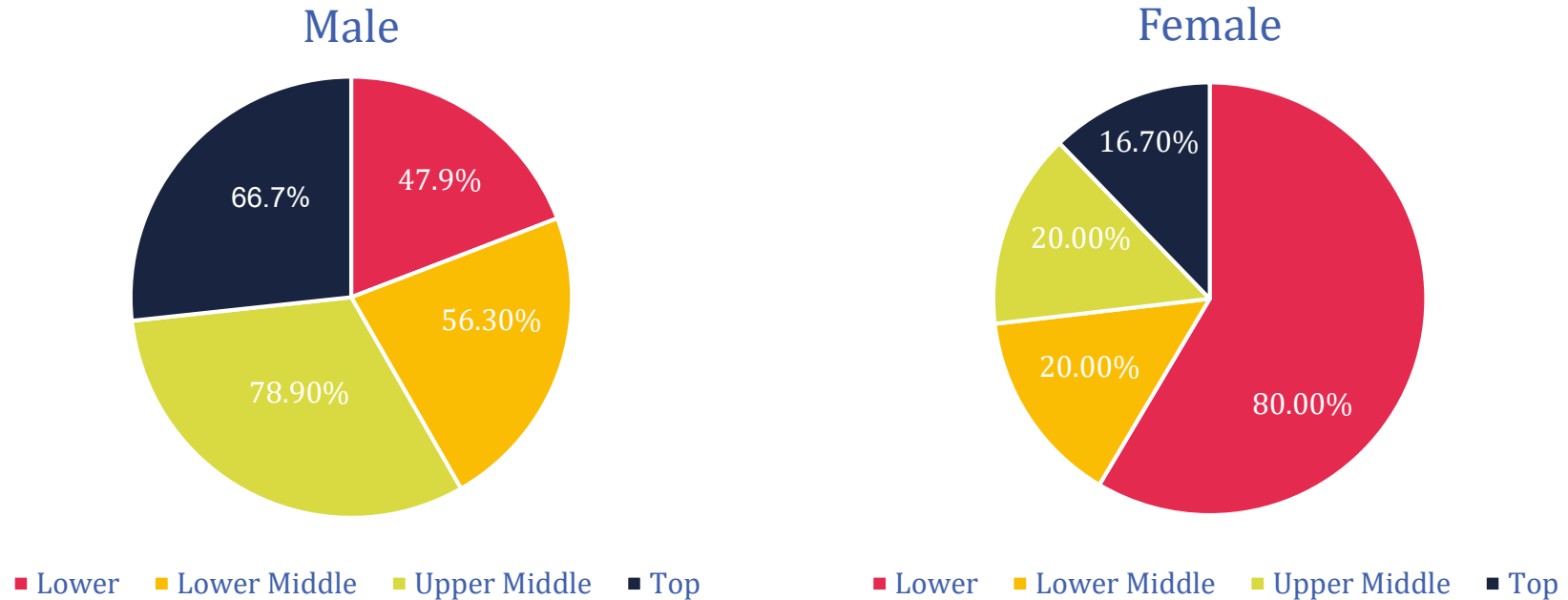
The proportion of **female** employees receiving a bonus is **87.0%**

A marginally higher proportion of male, over female, employees are awarded bonuses. The remaining gap continues to be driven mostly by men receiving bonuses in higher-paid roles.

The Gender Pay Gap is a reflection of the distribution of males and females at every level of the organisation and we continue to work hard to ensure females are well represented at all levels.

Our Gender Bonus Gap is impacted by the proportion of women in roles that are eligible to bonus payments, such as commission, incentives, service charge and other payments related to individual, group, or company performance. This Gender Bonus Gap is measured solely on those employees who were both eligible for a bonus payment and who received one. It therefore excludes those who may have been eligible but did not qualify for a payment. It also excludes individuals who may have a basic higher wage because they do not receive a bonus. The service charge is generated by Food and Beverage outlets, therefore Food and Beverage Service workers receive a larger portion of service charge.

Gender Pay Quartiles



The charts above show the distribution of gender representation across the different pay quartiles in our workforce based on hourly pay rate.

The top quartile of our business comprises more men than women. In order for there to be little or no gender pay gap, there would need to be the same ratio of men to women in each quartile band. An organisation with a high ratio of men to women in the upper quartile band is likely to have a gender pay gap.

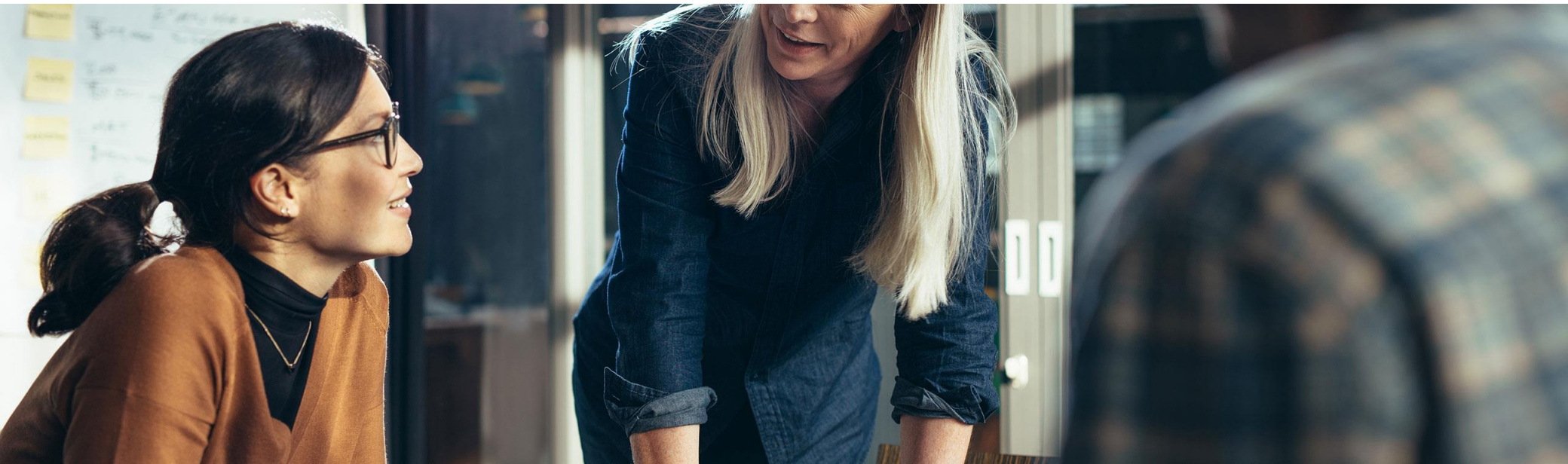
Observations from the gender pay gap information

- Data for April 2020 is summarised in this report, however it should be reviewed in the context of the unprecedented times caused by the current Coronavirus pandemic and the significant impact this has had on many industries – including hospitality. Our business has been closed for a significant portion of the last year, with the majority of employees furloughed extensively. Furloughed employees are not included for the purposes of Gender Pay Gap reporting, resulting in a very small sample size of 35 people. This number represents only about 10% of the population usually reported on, and is limited to individuals holding specific roles, including Security and Engineering, which by virtue of the nature of the work, are more typically occupied by men. This year's results should therefore be viewed in the context of the inevitable skewing of data that has resulted from the small sample size
- We continue to focus on providing training and opportunities to support women in the early and middle stages of their career. We hope that this will lead to greater numbers of women progressing to the very top of our business in the long term.



Closing the Gap

- We are committed to hiring and developing women in our businesses' management and executive positions. Many of the senior roles at Four Seasons Hotel London at Ten Trinity Square are held by women and we remain committed to the continued development of female talent across the business at all levels in order to ensure that we narrow gender pay gaps and bonus pay gaps in future years.
- Our focus is to continue to grow a diverse and inclusive culture at Four Seasons Hotel London at Ten Trinity Square in order to help us understand where we can make more changes to attract, grow and retain more diverse talent, in particular, recruiting a higher proportion of women into senior roles.



Closing the Gap



This data is available on the government website: <https://www.gov.uk/report-gender-pay-gap-data>.

These published metrics have been validated by the Director of People and Culture, Four Seasons Hotel London at Ten Trinity Square.